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Introduction

CELT continued to work towards our mission in advancing the quality of learning and teaching at HKUST by committing in various initiatives in the Spring semester 2003.

eCELT, the online newsletter of CELT, brings you the highlights of our accomplishments for our target groups:

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- 2. CLI A New TDG Project
- 1. The Teaching and Learning Knowledge-Base

To help with the effective implementation and dissemination of innovations and improvements to teaching and learning, and as a means of archiving best practices within UST and internationally, CELT has developed a teaching and learning knowledge-base search engine. The Teaching and Learning Knowledge-Base was launched in Fall 2002 in response to a felt cross-departmental need. It is a data base of searchable resources for teaching staff and researchers to learn more about a particular topic without having to search through a massive amount of information. The Knowledge-Base, searchable either by a range of pre-selected topics or users' own keywords, is also an essential starting point for those who want to find out about teaching innovations with in a specific discipline from the rich collection. This collection is continually being expanded from the outcomes of USTbased teaching initiatives, as well as other local and international, on-line and off-line, in structional development resources.

The resources and experiences cover a wide range of subjects and disciplines and are taken from local sources, in cluding the IDEAS portal, the HKUST Teaching & Learning Symposium, and work shops held at UST, as well as various overseas sources. The types of resources include:

- videos and presentations from experience sharing sessions by your colleagues in HKUST of their teaching innovations;
- papers, presentations and videos from local and overseas conferences;
- journals and articles available through the HKUST Library's electronic databases;
- links to books held in the Library; and
- links to key websites.



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2. CLI - A New TDG Project

With funding from the UGC's Teaching Development Grant (TDG), a major teaching development project, entitled "Continuous Learning and Improvement (CLI) through teaching innovation" has been launched. This Project will implement a framework which attempts to create some continuity into otherwise isolated and *ad hoc* teaching development efforts initiated by faculty and instructors through a system of peer mentorship and partnership scheme. It is hoped that the project can help to nurture a culture of continuous improvement in teaching and contribute to the innovative teaching and learning knowledge base within the HKUST teaching community. The committee is made up of representatives from the 4 Schools and the Language Centre, and the Director of CELT.

Dr Grace Au, CELT Prof Shui Yuen Cheng, School of Science Prof Ting Chuen Pong, School of Engineering (currently, Assoc. VPAA) Prof Kar Yan Tam, School of Business Prof Alvin So, School of Humanities and Social Science Mr Keith Tong, Language Center

During its conception phase, an invitation was sent to all faculty and instructors calling for expressions of interest in implementing innovative ideas in teaching. Response to the invitation was quite enthusiastic. After much deliberation, the Project Committee selected 13 of the expressions of interest to be the first batch of sub-projects supported by CLI. Each sub-project, with the exception of 2 sub-projects which are supported by CELT's internal resources, receives a grant of \$200,000.

To promote continuity to the teaching development effort of the sub-projects, small grants will be made available to faculty and instructors to adapt the outcomes of those subprojects to their own teaching practice. There will be two further rounds of call for expressions of interest, one in June 2003 and another in June 2004. Faculty and instructors can choose either to start a new subproject or to build on the foundation of an existing one.

Action Research

To foster a systematic and reflective approach to the improvement of teaching and learning, CLI has adopted an Action Research methodology. This requires all sub-projects to go through the 4-stage action research cycle, from planning, action, evaluation to reflection. Through careful planning, collection of evidence of student learning, and subsequent reflection, the methodology encourages a continuous improvement culture.

Special Interest Groups

To encourage sharing and peer collaboration among faculty and instructors, four special interest groups have been set up. Initial membership consists of the leaders of subprojects in CLI as detailed below. Faculty and instructors are all welcome to join. It is hoped that communities of practice with a focus on innovative teaching and learn ing methods will be formed, where members can share experiences and learn from each other. In this way, such SIGs will serve as a repository of expertise and best practice in innovative pedagogy. The CLI core team provides administrative support for the SIGs. Each SIG will have their own website and online discussion forum.

SIG meetings will be held regularly. The first meeting of the 'Peer Learning' and 'Teaching/Learning Tools' SIGs have been held on 10, 11 Dec 2002 respectively. The Peer Learning SIG meeting was attended by the group members and the CLI core team. Dur ing the meeting, members shared what they were doing in their projects, and how the SIG would be administered in the future. The meeting on 11 Dec was open to all faculty and instructors. About 20 faculty, instructors and staff members participated in the event. Participants had the chance to watch demonstrations of the beta version of 3 teaching and learning tools developed of the sub-project leaders, namely, SOAS, a secure online assessment system, by Prof Suren Mansinghka: Gong, an online discussion tool which supports both audio and text con versations by Prof David Rossiter; and a computer-aided marking system by Dr John Milton; and also a presentation by Prof Gary Chan about his subproject.

Leader	Dept	Sub-Projects		
Visualization and Simulation				
Prof Karl Tsim	BIOL	Introduction to neurobiology: Interactive 3D Animation Pro- totype Development of Cranial Nerves		

Prof T K NG	PHYS	Multimedia teaching development for Physics course	
Prof KYM Wong	PHYS	All-round development of sciences students through project courses	
Dr Ice Ko	AMCE	Introductory environmental chemistry & microbiology	
Prof John Barford	CENG	Understanding the practical consequences of metabolic interactions	
Teaching/ Learning Tools			
Prof David Rossiter	COMP	Enhancing learning through online audio communication	
Prof Gary Chan	COMP	Using the Internet and wireless technologies to achieve interactive delivery of lecture	
Prof Suren Mansinghka	FINA	Assessment in large classes through a secure online assessment system	
Dr John Milton	LANG	Development of a computer- aided marking system and learner reference for language teaching and learning	
Problem-based Learning			
Prof K Y Tam	ISMT	A scenario-based learning system to train students in situational handling and managerial decision making	
Peer Learning			
Prof Rudolf	COMP	Promoting active learning Fleischer through just-in-time- teaching and peer interaction	
Prof James Kwok	ISMT	Knowledge transfer and reuse in group project work	
Prof Suren Mansinghka	FINA	Using peer mentoring to help students learn in a large class	

CLI Core Project Team

The CLI core project team is located in CELT. They are responsible for carrying out the daily administrative of the project, which includes administrative support for the Project Committee and the SIGs. The team also assists some sub-project leaders to collect evidence for evaluation purposes and prepare project documentation. A website (http://celt.ust.hk/cli/) has been set up to keep the teaching community in HKUST updated of the activities and progress of the project.

Other CELT's staff members are also involved in CLI in various ways. Our ID team is providing instructional design support to some sub-projects leaders to develop educational software using pedagogical sound principles. Our TT team is involved in the development of new computer software systems for two sub-projects. In this way, CELT serves as a partner to the sub-project leaders in their effort to experiment and develop innovative teaching techniques, thus contributing to the continuous effort to improve teaching and learning in HKUST.

Another important role of CELT in this project is to document and disseminate the teaching innovation out comes and experiences in the project through the University's web portal IDEAS



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- 1. The IDEAS portal was revamped. Now with a new interface, contents of the six sub-portals have been re-organised into a more standardized and structured format to serve as an effective means to support faculty members and instructors' teaching initiatives.
- 2. Seminars and Workshops have been continuously held to support teaching and learning at UST:
 - An Information Session on "Teaching and Learning at HKUST" was held in late August with the aim of providing new, as well as existing faculty and teaching staff, the opportunity to obtain first hand information on HKUST's teaching environment. Our sincere gratitude goes to Prof Jimmy Fung (MATH), Prof Rudolf Fleischer (COMP) and Mr Nick Noakes (CELT/ LANG) for sharing their experiences with the audience. In conjunction, CELT also held a TEE Party (Technology Enhanced Education) for faculty and teaching staff in which webbased teaching tools and instructional development projects were demonstrated to the audience.
 - Dr Susan Wolcott, an educational consultant from the US was invited to conduct a workshop on "Focusing on Cognitive Development to Assess and Improve Student Thinking".
 - "How to Enhance your Lecture Materials for Classroom and On-line?" was conducted by CELT's staff.
- 3. Instructional Development Projects were carried out as collaborations with schools and departments including the School of Science (BISC112, BIEN501, BISC002), the Language Center (Self Learning Kit for Simplified Chinese Characters, Writing and Speaking through the Curriculum), and the Library (Informational Literacy Tutorial).

Two Teaching and Development Grant projects have both heralded a great start to this academic year: Continuous Learning and Improvement through Teaching Innovation Project (CLI) and the Teaching Information Management Environment (TIME) project. (Please refer to center page for more details of CLI.) TIME is a project co-investigated by UST, CityU and HKBU. TIME aims at providing a Webbased environment to help teachers in universities

document, archive and reflect on their teaching related activities and to create their personal electronic teaching portfolios.

As an initiative of the CLI project, CELT facilitated the formation of four **Special Interest Groups** (SIG). Two SIGs: Peer Learning and Teaching and Learning Tools had their first meetings in December. Please refer to the center page for more details.



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TIn Fall 2002, the **Teaching Assistant (TA) Orientation** and Induction Program coached approximately 270 TAs. They benefited from the mixed mode of on-line and face-to-face delivery of the induction modules and orientation session. TA Coordinators and CELT are now busy planning on the **Spring Support Program** to be conducted in late January.

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Highlights for Students

New General Education Program

CELT collaborated with the MATH department and the SBM Dean's Office in offering a pilot program for the Statistics and Global Business students respectively. This is an initiative launched to embed employability into HKUST undergraduate majors. Embedding is carried out through program audits of teaching, learning and assessment activities and learning outcomes in order to identify, and make explicit, opportunities for the development of generic skills and attributes sought after by employers. This embedding is supported by a series of general education courses and an online personal development planning and portfolio system, called PEAKS. This portfolio system was first launched with the GNED001 course in Spring 2002.

General Education Lectures

A series of General Education Lectures was organized for the students of the General Education (GNED) courses.

- "To Learn is to Play If This was Only True", by Ms Christine Loh, CEO of Civic Exchange and Council Member of HKUST.
- "21st Century Enterprises and their Employees", by Mr Albert Wong, Personnel Manager of Strategies and Relations Development, Cathay Pacific.
- "China, Fashion Capital?!" by Mr William Tang, famous fashion designer.
- "Being creative a self-representation." by Mr Edwin Lung, an active artist / choreographer in Hong Kong.
- "Cantonese Opera Creativity and Art" by Mr Ng Kwok Leung, stage director and actor.

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Highlights for Wider Education Community

- 1. UGC Interface 2000 Project: Interactive Online Media Art Gallery (IMAG)
- 2. MathVenture

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- 3. Professional Certificate in eLearning
- 4. International CyberFair
- 1. The IMAG Media Art Competition, which is one of the key events of the UGC Interface 2000 Project: Interactive Online Media Art Gallery (IMAG), has closed registration for participation on November 30 with an encouragingly enormous intake of 2,400 students from primary, secondary and tertiary sectors. An award presentation ceremony will be held on March 29, 2003, with Dr Alice Lam, JP, Chairman of the UGC, being the officiating guest.

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2. MathVenture, a Quality Education Fund (QEF) project, has come to a successful end. The MathVenture portal was launched to the public in November. 30,000 copies of a CD-ROM were produced and disseminated to over 560 local schools for off-line access.

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3. The Professional Certificate in eLearning for Schools Program has continued with its second intake in Fall. Principal Chow Hin Cheung from Buddhist Chi Hong Chi Lam Memorial College commented: "This program helps me to develop a much deeper understanding on eLearning, which facilitates future eLearning strategy deployment in our school. It is also an unexpected, yet rewarding experience to have classmates from diverse educational backgrounds, including teachers of primary and secondary schools and other educational institutions and organizations, to come together and share experiences."

Ms Sung Wai Mui, Lecturer of Hong Kong Institute of Vocational Education also thought that "the program provided participants with sufficient hands-on experience in applying and evaluating various online learning resources. It is a program with great value and is highly recommended to interested parties."

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4. CELT has recently become the *Affiliate Partner* of the **International CyberFair** program for Schools in leading its development in Hong Kong. CyberFair, originating in the US, is an award-winning, authentic learning program used by schools around the world. This program is for students, their schools and their local communities to share resources, establish partnerships and work together to accomplish common goals via the Internet.

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