Cooperative Learning Center

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David W. Johnson

David W. Johnson is a Professor of Educational Psychology at the University of Minnesota. He received his doctoral degree from Columbia University. He is Co-Director of the Cooperative Learning Center. He held the Emma M. Birkmaier Professorship in Educational Leadership at the University of Minnesota from 1994 to 1997 and the Libra Endowed Chair for Visiting Professor at the University of Maine in 1996-1997. He has authored over 400 research articles and book chapters. He is the author of over 40 books. He is a past-editor of the American Educational Research Journal. Dr. Johnson is the recipient of awards for outstanding research and teaching from the American Personnel and Guidance Association (1972), the American Psychological Association (1981), the American Society for Engineering Education (1984), the National Council for Social Studies (1986), the American Association for Counseling and Development (1988), Ball State University (1990), the Minnesota Association for Supervision and Curriculum Development (1990), the Southwest Ohio Planning Council for Inservice Education (1990), the Department of Defense Schools, Panama, (1994), the American Educational Research Association (1996), the American Society for Engineering Education (1997), and Ball State University (1999). He has been listed in Marquis' Who's Who in the World since 1982. For the past 35 years Dr. Johnson has served as an organizational consultant to schools and businesses in North, Central, and South America, Western and Eastern Europe, the Middle East, Africa, Asia, and the Pacific Region. He is a practicing psychotherapist.

Roger T. Johnson

Roger T. Johnson is a professor of Curriculum and Instruction at the University of Minnesota. He holds his doctoral degree from the University of California in Berkeley. He is the Co-Director of the Cooperative Learning Center. Dr. Johnson's teaching experience includes kindergarten through eighth grade instruction in self-contained classrooms, open schools, nongraded situations, cottage schools, and departmentalized (science) schools. At the college level, Dr. Johnson has taught teacher-preparation courses for undergraduate through PhD programs. He has consulted with schools throughout North, Central and South America, Eastern and Western Europe, the Middle East, Asia, and the Pacific Region. He taught in the Harvard-Newton Intern Program as a Master Teacher. He was a curriculum developed with the Elementary Science Study in the Educational Development Center at Harvard University. For three summers he taught classes in the British Primary Schools at the University of Sussex near Brighton, England. In 1965 Dr. Johnson received an award for outstanding teaching from the Jefferson County Schools, and has since been honored with numerous national awards from the American Psychological Association, American Society Engineering Education, National Council for the Social Studies, Minnesota Association for Supervision and Curriculum Development, University of Maine, and Ball State University. Dr. Johnson is the author of numerous research articles, book chapters, and books. Nationally, Dr. Johnson is a leading authority on inquiry teaching and science education.

Table 1: Comparison Of Old And New Paradigms Of Teaching

Factor	Old Paradigm Of Teaching	New Paradigm Of Teaching
	- " " "	

Knowledge	Transferred From Faculty To	Jointly Constructed By Students
	Students	And Faulty
Students	Passive Vessel To Be Filled By	Active Constructor, Discoverer,
	Faculty's Knowledge	Transformer of Own Knowledge
Faculty Purpose	Classify And Sort Students	Develop Students' Competencies
		And Talents
Relationships	Impersonal Relationships Among	Personal Transaction Among
	Students And Between Faculty	Students And Between Faculty
	And Students	And Students
Context	Competitive/Individualistic	Cooperative Learning In
		Classroom And Cooperative
		Teams Among Faculty
Assumption	Any Expect Can Teach	Teaching Is Complex And
		Requires Considerable Training

Key Messages

1. Organizational Structure Has To Change:

- a. From Mass-Production, Competitive, Loosely Coupled Structure
- b. To Team-Based, Cooperative, High Performance Structure

2. Both Students And Faculty Work In Teams:

- a. Students Work In Cooperative Learning Groups
- b. Faculty Work In Colleagial Teaching Teams

3. Teams Continuously Improve The Quality Of The Processes Of Learning And Instruction.

Definitions

A learning goal is a desired future state of competence or mastery in the subject area being studied. A goal structure specifies the type of interdependence among individuals as they strive to accomplish their goals. Interdependence may be positive (cooperation), negative (competition), or none (individualistic efforts).

Cooperation: We Sink Or Swim Together

Individuals work together to achieve shared goals. Individuals work together to maximize their own and each other's learning.

Work in small, often heterogeneous groups
Strive for all group members' success
What benefits self benefits others
Joint success is celebrated
Rewards are viewed as unlimited
Evaluated by comparing performance to preset criteria

Competition: I Swim, You Sink; I Sink, You Swim

Individuals work against each other to achieve a goal only one or a few can attain.

Work alone
Strive to be better than classmates
What benefits self deprives others
Own success and others' failure is celebrated
Rewards are limited
Graded on a curve or ranked from "best" to "worst"

Individualistic: We Are Each In This Alone

Individuals work by themselves to accomplish learning goals unrelated to those of other individuals.

Work alone
Strive for own success
What benefits self does not affect others
Own success is celebrated
Rewards are viewed as unlimited
Evaluated by comparing performance to preset criteria

Types Of Cooperative Learning

Formal Cooperative Learning Groups

Students work together for one or several class sessions to achieve shared learning goals and complete jointly specific tasks and assignments. Formal cooperative learning groups provide the foundation for all other cooperative learning procedures. They are structured through preinstructional decisions, setting the task and the cooperative structure, monitoring the groups while they work and intervening to improve taskwork and teamwork, and evaluating student learning and processing group functioning.

Informal Cooperative Learning Groups

Students work together in temporary, ad hoc groups that last for only one discussion or class period to achieve joint learning goals. Informal cooperative learning groups are used to focus student attention on the material to be learned, create an expectation set and mood conducive to learning, ensure students cognitively process the material being taught, and provide closure to an instructional session.

Cooperative Base Groups

Long-term groups (lasting for at least one semester or year) with stable membership whose primary responsibility is to give each member the support, encouragement, and assistance he or she needs to progress academically and develop cognitively and socially in healthy ways.

Basic Elements Of Cooperative Teams

Positive Interdependence

Team members perceive that they need each other in order to complete the group's task ("sink or swim together"). Instructors may structure positive interdependence by establishing **mutual goals** (maximize own and each other's productivity), **joint rewards** (if all group members achieve above the criteria, each will receive bonus points), **shared resources** (members have different expertise), and **assigned roles** (summarizer, encourager of participation, elaborator).

Individual Accountability

Assessing the quality and quantity of each member's contributions and giving the results to the group and the individual.

Face-to-Face Promotive Interaction

Team members promote each other's productivity by helping, sharing, and encouraging efforts to produce. Members explain, discuss, and teach what they know to teammates. Instructors structure teams so that members sit knee-to-knee and talk through each aspect of the tasks they are working to complete.

Interpersonal And Small Group Skills

Groups cannot function effectively if members do not have and use the needed social skills. Instructors emphasize these skills as purposefully and precisely as job-performance skills. Collaborative skills include instructorship, decision-making, trust-building, communication, and conflict-management skills.

Group Processing

Groups need specific time to discuss how well they are achieving their goals and maintaining effective working relationships among members. Instructors structure group processing by assigning such tasks as (a) list at least three member actions that helped the group be successful and (b) list one action that could be added to make the group even more successful tomorrow. Instructors also monitor the groups and give feedback on how well the groups are working together.

How Many Rectangles Can You Find In This Figure?

How Did I Feel?

What Did I Notice?

The Research Promise

First Study Was Conducted In 1898

Over 550 Experimental Studies

Over 100 Correlational Studies

High Generalizability

Multiple Outcomes

Responsible Practice

Effort To Achieve	Psychological Health		
Achievement	Esprit-De-Corps, Cohesion	Psychological Adjustment	
Long-Term Retention	Liking For Each Other	Social Competencies	
Higher-Level Reasoning Heterogeneity		Self-Esteem	
Intrinsic Motivation	Academic Support	Shared Identity	
On-Task Behavior	Personal Support	Coping With Stress	

Impact Of Social Interdependence On Dependent Variables: Mean Effect Sizes

	Coop / Comp	Coop / Ind	Comp / Ind
Achievement	0.67	0.64	0.30
Interpersonal Attraction	0.67	0.60	0.08
Social Support	0.62	0.70	-0.13
Self-Esteem	0.58	0.44	-0.23

Note: Coop = Cooperation, Comp = Competition, Ind = Individualistic Johnson

Johnson, D. W., & Johnson, R. (1989). Cooperation and competition: Theory and research. Edina, MN: Interaction Book Company.

Informal Cooperative Learning

Informal cooperative learning consists of having students work together to achieve a joint learning goal in temporary, ad-hoc groups that last from a few minutes to one class period (Johnson, Johnson, & Holubec, 1998b; Johnson, Johnson, & Smith, 1998). Informal cooperative learning groups also ensure that misconceptions, incorrect understanding, and gaps in understanding are identified and corrected, and learning experiences are personalized. Every 10 to 15 minutes, students should be asked to discuss/process what they are learning. Breaking up lectures with short cooperative processing times will give you slightly less lecture time, but will help counter what is proclaimed as the main problem of lectures: "The information passes from the notes of the professor to the notes of the student without passing through the mind of either one." During lecturing and direct teaching the instructor ensures that students do the intellectual work of organizing material, explaining it, summarizing it, and integrating it into existing conceptual networks. The **procedure** for using informal cooperative learning consists of "focused discussions" before and after the lecture (bookends) and interspersing turn-to-your-partner discussions throughout the lecture.

- 1. **Introductory Focused Discussion**: Plan one or two questions that will help students **organize in advance** what they know about the topic to be presented and create an **expectation set** about what the lecture will cover. Assign students to pairs or triads. Explain (a) the task of answering the questions in a four-minute time period and (b) the positive goal interdependence of reaching consensus.
- 2. **Turn-To-Your-Partner Discussions**: Divide the lecture into 10 to 15 minute segments. This is about the length of time a motivated adult can concentrate on information being presented. After each segment, ask students to turn to the person next to them and work cooperatively in answering a question (specific enough so that students can answer it in about three minutes) that requires students to cognitively process the material just presented. The procedure is:
 - a. Each student formulates his or her answer.
 - b. Students share their answer with their partner.
 - c. Students listen carefully to their partner's answer.
 - d. The pairs **create** a new answer that is superior to each member's initial formulation by integrating the two answers, building on each other's thoughts, and synthesizing.

The question may require students to:

- a. Summarize the material just presented
- b. Give a reaction to the theory, concepts, or information presented
- c. Predict what is going to be presented next; hypothesize
- d. Solve a problem
- e. Relate material to past learning and integrate it into conceptual framework
- f. Resolve conceptual conflict created by presentation

Ensure students are **individually accountable** for answering the question by randomly choosing two or three students to give 30 second summaries of their pair discussions. Repeat this sequence of lecture-segment and pair-discussion until the lecture is completed.

3. Closure Focused Discussion: Give a closure discussion task that requires students to summarize what they have learned from the lecture. The discussion should result in students integrating what they have just learned into existing conceptual frameworks, point students toward what the homework will cover or what will be presented in the next class session, and identifies questions they have about what was presented. This provides closure to the lecture.

Informal cooperative learning ensures students are actively involved in understanding what they are learning. It also provides time for instructors to gather their wits, reorganize notes, take a deep breath, and move around the class listening to what students are saying. Listening to student discussions can give instructors direction and insight into how well students understand the concepts and material being taught (who, unfortunately, may not have graduate degrees in the topic you are presenting).

Purposes Of Informal Cooperative Learning

Form a pair. Rank order the following purposes of informal cooperative learning from most important ("1") to least important ("7").

Focuses student attention on the material to be learned.
Sets a mood conducive to learning.
Helps cognitively organize in advance the material to be covered in a class session.
Ensures that students cognitively process the material being taught.
Provides closure to an instructional session.
Allows for identifying and correcting misconceptions, incorrect understanding, and gaps in comprehension.
Personalizes learning experiences.

Introductory Focused Discussion Pairs

To prepare for the class session students may be required to complete a short initial focused discussion task. Plan your lecture around a series of questions that will help students **organize in advance** what they know about the topic to be presented and create an **expectation set** about what the lecture will cover. Write the questions on an overhead transparency or on the board.

Task: Answer the questions.

Cooperative: Create, with your partner, one answer for each question, using the following sequence:

- 1. Each student **formulates** his or her answer.
- 2. Students **share** their answer with their partner.
- 3. Students **listen** carefully to partner's answer.
- 4. Pairs **create** a new answer that is superior to each member's initial formulation through the process of association, building on each other's thoughts, and synthesizing.

The discussion is aimed at promoting advance organizing of what the students know about the topic to be presented and to set expectations as to what the lecture will cover.

Expected Criteria For Success: Each student able to explain answers.

Individual Accountability: One member from the pair will be randomly chosen to explain the answer. Periodically use the simultaneous explaining procedure of having each group member explain the group's answers to a member of another group.

Expected Behaviors: Explaining, listening, synthesizing by all members.

Intergroup Cooperation: Whenever it is helpful, check procedures, answers, and strategies with another group.

Informal Cooperative Learning Planning Form

Description of the Lecture 1. Lecture Topic: 2. Objectives (Major Understandings Students Need To Have At The End Of The Lecture): 3. Time Needed: _____ 4. Method For Assigning Students To Pairs Or Triads: ______ 5. Method Of Changing Partners Quickly: _____ 6. **Materials** (such as transparencies listing the questions to be discussed and describing the formulate, share, listen, create procedure): **Advanced Organizer Question(s)** Questions should be aimed at promoting advance organizing of what the students know about the topic to be presented and establishing expectations as to what the lecture will cover.

Cognitive Rehearsal Questions

List the specific questions to be asked every 10 or 15 minutes to ensure that participants understand and process the information being presented. Instruct students to use the **formulate**, **share**, **listen**, **and create** procedure.

1.	
2.	
3.	
4.	

Monitor by systematically observing each pair. Intervene when it is necessary. Collect data for whole class processing. Students' explanations to each other provide a window into their minds that allows you to see what they do and do not understand. Monitoring also provides an opportunity for you to get the know your students better.

Summary Question(s)

Give an ending discussion task and require students to come to consensus, write down the pair or triad's answer(s), sign the paper, and hand it in. Signatures indicate that students agree with the answer, can explain it, and guarantee that their partner(s) can explain it. The questions could (a) ask for a summary, elaboration, or extension of the material presented or (b) precue the next class session.

1			
2			

Celebrate Students' Hard Work

1			
2			

Formal Cooperative Learning

Formal cooperative learning is students working together, for one class period to several weeks, to achieve shared learning goals and complete jointly specific tasks and assignments (such as decision making or problem solving, completing a curriculum unit, writing a report, conducting a survey or experiment, or reading a chapter or reference book, learning vocabulary, or answering questions at the end of the chapter) (Johnson, Johnson, & Holubec, 1998). Any course requirement or assignment may be reformulated to be cooperative. In formal cooperative learning groups teachers:

- 1. **Make Preinstructional Decisions:** In every lesson you (a) formulate objectives, (b) decide on the size of groups, (c) choose a method for assigning students to groups, (d) decide which roles to assign group members, (e) arrange the room, and (f) arrange the materials students need to complete the assignment.
- 2. Explain the Task and Cooperative Structure: In every lesson you (a) explain the academic assignment to students, (b) explain the criteria for success, (c) structure positive interdependence, (d) explain the individual accountability, and (e) explain the behaviors you expect to see during the lesson.
- 3. **Monitor and Intervene:** While you (a) conduct the lesson, you (b) monitor each learning group and (c) intervene when needed to improve taskwork and teamwork, and (d) bring closure to the lesson.
- 4. **Evaluate and Process:** You (a) assess and evaluate the quality and quantity of student achievement, (b) ensure students carefully process the effectiveness of their learning groups, (c) have students make a plan for improvement, and (d) have students celebrate the hard work of group members.

If students need help in completing the assignment, they are encouraged to first ask classmates for assistance and request help from the instructor second. Students are expected to interact with groupmates, share ideas and materials, support and encourage each other's academic achievement, orally explain and elaborate the concepts and strategies being learned, and hold each other accountable for completing the assignment at a high level of excellence. A criterion-referenced evaluation is used. In each class session instructors must make the choice of being "a sage on the stage" or "a guide on the side." In doing so they might remember the challenge in teaching is not covering the material for the students, it's uncovering the material with the students.

All cooperative learning (formal, informal, base groups) is characterized by give basic elements:

1. **Positive Interdependence:** Group members perceive that they need each other in order to complete the group's task ("sink or swim together"). Instructors may structure positive

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interdependence by establishing **mutual goals** (maximize own and each other's productivity), **joint rewards** (if all group members achieve above the criteria, each will receive bonus points), **shared resources** (members have different expertise), and **assigned roles** (summarizer, encourager of participation, elaborator).

- 2. **Individual Accountability:** Assessing the quality and quantity of each member's contributions and giving the results to the group and the individual.
- 3. **Promotive (Face-To-Face) Interaction:** Group members promote each other's productivity by helping, sharing, and encouraging efforts to produce. Members explain, discuss, and teach what they know to teammates. Instructors structure groups so that members sit knee-to-knee and talk through each aspect of the tasks they are working to complete.
- 4. **Interpersonal and Small Group Skills:** Groups cannot function effectively if members do not have and use the needed social skills. Instructors emphasize these skills as purposefully and precisely as job-performance skills. Cooperative skills include leadership, decision-making, trust-building, communication, and conflict-management skills
- 5. **Group Processing:** Groups need specific time to discuss how well they are achieving their goals and maintaining effective working relationships among members. Instructors structure group processing by assigning such tasks as (a) list at least three member actions that helped the group be successful and (b) list one action that could be added to make the group even more successful tomorrow. Instructors also monitor the groups and give feedback on how well the groups are working together.

The Instructor's Role in Cooperative Learning

Make Pre-Instructional Decisions

- **Specify Academic and Social Skills Objectives**: Every lesson has both (a) academic and (b) interpersonal and small group skills objectives.
- **Decide on Group Size**: Learning groups should be small (groups of two or three members, four at the most).
- **Decide on Group Composition** (Assign Students to Groups): Assign students to groups randomly or select groups yourself. Usually you will wish to maximize the heterogeneity in each group.
- **Assign Roles**: Structure student-student interaction by assigning roles such as Reader, Recorder, Encourager of Participation and Checker for Understanding.
- **Arrange the Room**: Group members should be "knee to knee and eye to eye" but arranged so they all can see the instructor at the front of the room.
- **Plan Materials**: Arrange materials to give a "sink or swim together" message. Give only one paper to the group or give each member part of the material to be learned.

Explain Task And Cooperative Structure

- **Explain the Academic Task:** Explain the task, the objectives of the lesson, the concepts and principles students need to know to complete the assignment, and the procedures they are to follow
- **Explain the Criteria for Success:** Student work should be evaluated on a criteria-referenced basis. Make clear your criteria for evaluating students' work.
- *Structure Positive Interdependence: Students must believe they "sink or swim together." Always establish mutual goals (students are responsible for their own learning and the learning of all other group members). Supplement, goal interdependence with celebration/reward, resource, role, and identity interdependence.
- **Structure Intergroup Cooperation:** Have groups check with and help other groups. Extend the benefits of cooperation to the whole class.
- *Structure Individual Accountability: Each student must feel responsible for doing his or her share of the work and helping the other group members. Ways to ensure accountability

- are frequent oral quizzes of group members picked at random, individual tests, and assigning a member the role of Checker for Understanding.
- *Specify Expected Behaviors: The more specific you are about the behaviors you want to see in the groups, the more likely students will do them. Social skills may be classified as forming (staying with the group, using quiet voices), functioning (contributing, encouraging others to participate), formulating (summarizing, elaborating), and fermenting (criticizing ideas, asking for justification). Regularly teach the interpersonal and small group skills you wish to see used in the learning groups.

Monitor and Intervene

- *Arrange Face-to-Face Promotive Interaction: Conduct the lesson in ways that ensure that students promote each other's success face-to-face.
- **Monitor Students' Behavior:** This is the fun part! While students are working, you circulate to see whether they understand the assignment and the material, give immediate feedback and reinforcement, and praise good use of group skills. Collect observation data on each group and student.
- **Intervene to Improve Taskwork and Teamwork:** Provide **taskwork assistance** (clarify, reteach) if students do not understand the assignment. Provide **teamwork assistance** if students are having difficulties in working together productively.

Evaluate and Process

- **Evaluate Student Learning:** Assess and evaluate the quality and quantity of student learning. Involve students in the assessment process.
- *Process Group Functioning: Ensure each student receives feedback, analyzes the data on group functioning, sets an improvement goal, and participates in a team celebration. Have groups routinely list three things they did well in working together an done thing they will do better tomorrow. Summarize as a whole class. Have groups celebrate their success and hard work.

Cooperative Le	sson Planning Form
Grade Level: Subject Area	a: Date:
Lesson:	
Objectives	
Academic:	
Social Skills:	
Preinstructional Decisions	
Group Size: Method Of As	ssigning Students:
Roles:	
Room Arrangement:	
Materials:	
♦ One Copy Per Group	♦ One Copy Per Person
♦ Jigsaw	◊ Tournament
◊ Other:	
Explain Task And Cooperative	Goal Structure
1. Task:	
2. Criteria For Success:	
5. Intergroup Cooperation:	
6. Expected Behaviors:	
Monitoring And Intervening	

© Johnson & Johnson 1. Observation Procedure: _____ Formal ____ Informal 2. Observation By: _____ Teacher ____ Students ____ Visitors 3. Intervening For Task Assistance: 4. Intervening For Teamwork Assistance: 5. Other: ____ **Evaluating And Processing** 1. Assessment Of Members' Individual Learning: 2. Assessment Of Group Productivity: 3. Small Group Processing: 4. Whole Class Processing: 5. Charts And Graphs Used: _____ 6. Positive Feedback To Each Student:

7. Goal Setting For Improvement:

8. Celebration: ______

9. Other:

Jig-Saw Procedure

Task: Think of a reading assignment you will give in the near future. Divide the assignment in three parts. Plan how you will use the jig-saw procedure. Script out exactly what you will say to your class in using each part of the jig-saw procedure.

Procedure: One way to structure positive interdependence among group members is to use the jigsaw method of creating resource interdependence. The steps for structuring a "jigsaw" lesson are:

- 1. **Cooperative Groups:** Distribute a set of materials to each group. The set needs to be divisible into the number of members of the group (2, 3, or 4 parts). Give each member one part of the set of materials.
- 2. **Preparation Pairs:** Assign students the cooperative task of meeting with someone else in the class who is a member of another learning group and who has the same section of the material and complete two tasks:
 - a. Learning and becoming an expert on their material.
 - b. Planning how to teach the material to the other members of their groups.
- 3. **Practice Pairs:** Assign students the cooperative task of meeting with someone else in the class who is a member of another learning group and who has learned the same material and share ideas as to how the material may best be taught. These "practice pairs" review what each plans to teach their group and how. The best ideas of both are incorporated into each's presentation.
- 4. Cooperative Groups: Assign students the cooperative tasks of:
 - a. Teaching their area of expertise to the other group members.
 - b. Learning the material being taught by the other members.
- 5. **Evaluation:** Assess students' degree of mastery of all the material. Reward the groups whose members all reach the preset criterion of excellence.

The GIG Procedure For Giving Tests

You should frequently give tests and quizzes to assess (a) how much each student knows and (b) what students still need to learn. Whenever you give a test, cooperative learning groups can serve as bookends by preparing members to take the test and providing a setting in which students review the test. Using the following procedure will result in (a) optimizing each student's preparation for the test, (b) making each student accountable to peers for his or her performance on the test, (c) assessing how much each student knows, (d) assessing what students still need to learn, (e) providing students with immediate clarification of what they did not understand or learn, (f) providing students with immediate remediation of what they did not learn, (g) preventing arguments between you and your students over which answer are correct and why. The procedure is.

- 1. **Group:** Students prepare for, and review for, a test in cooperative learning groups.
- 2. **Individual:** Each student takes the test individually, making two copies of his or her answers. Students submit one set of answer to you to grade and keep one set for the group discussion.
- 3. **Group:** Students retake the test in their cooperative learning groups.

Preparing For A Test In Cooperative Groups

Students meet in their cooperative learning groups and are given (a) study questions and (b) class time to prepare for the examination. The task is for students to discuss each study question and come to consensus about its answer. The cooperative goal is to ensure that all group members understand how to answer the study questions correctly. If students disagree on the answer to any study questions, they must find the page number and paragraph in the resource material explaining the relevant information or procedures. When the study/review time is up, the students give each other encouragement for doing well on the upcoming test.

Taking The Test Individually

Each student takes the test individually, making two copies of his or her answers. The task (and individual goal) is to answer each test question correctly. Students submit one copy of the answers to you (the instructor). You score the answers and evaluate student performance against a preset criterion of

excellence. Students keep one copy for the group discussion. After all group members have finished the test, the group meets to take the test again.

Retaking The Test In Cooperative Groups

Students meet in their cooperative learning groups and retake the test. The **task** is to answer each question correctly. The **cooperative goal** is to ensure that all group members understand the material and procedures covered by the test. Members do so by (a) reaching consensus on the answer for each question and the rationale or procedure underlying the answer and (b) ensuring that all members can explain the answer and the rationale or procedure. The procedure is for members to:

- 1. Compare their answers on the first question.
- 2. If there is agreement, one member explains the rationale or procedure underlying the question and the group moves on to question two.
- 3. If there is disagreement, members find the page number and paragraph in the resource materials explaining the relevant information or procedures. The group is responsible for ensuring that all members understand the material they missed on the test. If necessary, group members assign review homework to each other. When all members agree on the answer and believe other members comprehend the material, the group moves on to question two.
- 4. The learning groups repeat this procedure until they have covered all test questions.
- 5. The group members celebrate how hard members have worked in learning the material and how successful they were on the test.

Cooperative Base Groups

Cooperative base groups are long-term, heterogeneous cooperative learning groups with stable membership. Members' primary responsibilities are to (a) provide each other with support, encouragement, and assistance in completing assignments, (b) hold each other accountable for striving to learn, and (c) ensure all members are making good academic progress. Typically, cooperative base groups (a) are heterogeneous in membership (especially in terms of achievement motivation and task orientation), (b) meet regularly (for example, daily or biweekly), and (c) last for the duration of the class (a semester or year) or preferably until the students are graduated.

There are two ways base groups may be used. The **first** is to have a base group in each course which stays together only for the duration of the course. The **second** is to organize all students in the school into school base groups that function as an essential component of school life. School base groups stay together for at least a year and preferably until all members are graduated. The **agendas** of both types of base groups can include:

- 1. Academic support tasks: Base group members encourage each other to master course content and complete all assignments. Members check to see what assignments each member has and what help they need to complete them. The group discusses assignments, answers any questions about assignments, provides information about what a member missed, and plans, reviews, and edits papers. Members can prepare each other to take tests and go over the questions missed afterwards. Members can share their areas of expertise (such as art or computers) with each other. Above all, members monitor each other's academic progress and make sure all members are achieving.
- 2. **Personal support tasks:** Base group members listen sympathetically when a member has problems with parents or friends, have general discussions about life, give each other advice about relationships, and help each other solve nonacademic problems. Base groups provide interpersonal relationships that personalize the course.
- 3. **Routine tasks:** The base group provides a structure for managing course procedures such as attendance and homework.
- 4. **Assessment and evaluation tasks:** The base group provides a structure for assessing and evaluating student academic learning. Many of the more complex and important assessment procedures can best be used in the context of cooperative learning groups.

Base groups focus the power of long-term relationships on supporting academic progress, motivating academic effort, creating positive attitudes toward learning, increasing retention and graduation rates, and providing the caring and commitment necessary for a full and complete college experience.

Forming Base Groups				
Group Size	Four (or three)			
Assigning Students	Random Assignment To Ensure Heterogeneity			
Arranging Room	Permanent Place For Each Group To Meet			
Preparing Materials	Standard Forms Students Use Each Meeting; Group File Folders			
Assigning Roles	Runner, Explainer, Accuracy Checker, Encourager			

Base Group	Aç	jei	าda	S	
	~-		-	_	

Opening Tasks	Closing Tasks
Greeting And Welcome	Review And Clarify Assignments
Relationship And Group Building Task	Discuss What Was Learned
Check Homework	Discuss Applications Of Learnings
Review Progress: Ongoing Assignments	Celebrate Members' Hard Work

Base Groups

Types	Functions	Nature
Class (Meet At The Beginning And Ending Of Each Session Or Week)	Provide Academic Support To Members	Heterogeneous in Membership
School (Meet At The Beginning And Ending Of Each Day Or Week)	Provide Personal Support To Members	Meet Regularly (Daily, Bi-Weekly)
	Manage Class Routines And Administrative Requirements	Last For Duration Of Class, Year, Or Until Graduation
	Personalize Class And College Experience	Ensure All Members Are Making Good Academic Progress

Integrated Use Of Cooperative Learning

Structuring cooperative learning in classrooms involves integrating the use of the three types of cooperative learning groups. Each course may have a mixture of cooperative formal, informal, and base groups. Given below are two examples of how the different ways of using cooperative learning may be used.

Integrated Use For 50 Minute Session

Step	Activity	Time
1	Welcome And Opening Base Group Meeting	10
2	Choice 1: Direct Teaching, Informal Cooperative Learning	35
3	Choice 2: Work In Formal Cooperative Learning Groups	35
4	Choice 3: Direct Teaching, Formal Coop Learning Groups	35
5	Choice 4: Academic Controversy	35
6	Closing Base Group Meeting	5

Weekly Schedule For 50 Minute Class Sessions

Session 1		Session 2		Session 3	
Time	Activity	Time	Activity	Time	Activity
15 30	Base Group Meeting Lecture With	5 35	Base Group Meeting Formal CL	5 15	Base Group Meeting Formal CL
30	Informal CL		Groups Work On Assignment Or Controversy		Groups Work On Assignment
5	Base Group Meeting	5	Base Group Meeting	10	Lecture With Informal CL
				15	Base Group Meeting

Integrated Use For 90 Minute Session

Step	Activity	Time
1	Opening Base Group Meeting	10
2	Direct Teaching With Informal Cooperative Learning	25
3	Work On Assignment In Formal Cooperative Learning	40
4	Direct Teaching With Informal Cooperative Learning	10
5	Closing Base Group Meeting	5

Integrated Use Of All Types Of Cooperative Learning

Task: Plan a day (week) with cooperative learning being used 100 percent of the time. The objective is to provide on overall gestalt as to how the four different types of cooperative learning and a wide variety of the lesson structures may be used in an integrated way.

Cooperation: Find a partner who teaches the same grade level and subject area as you do. Develop one plan for the two of you, both of you must agree that the plan will work, and both of you must be able to implement the plan.

Individual Accountability: Each person will have to present the plan to a member of another group.

Expected Behaviors: Explaining, listening, synthesizing by all members.

Intergroup Cooperation: Whenever it is helpful, check procedures and plans with other groups.

Note: Now that it has been established that cooperative learning may be used 100 percent of the day, the issue of the supplemental use of competitive and individualistic learning becomes relevant. The next chapter focuses on that issue.

Recommended Resources On Cooperation

Books

- Johnson, D. W., & Johnson, R. (1998). **Active Learning: Cooperation in the College Classroom** (2nd Edition). Edina, MN: Interaction Book Company.
- Campbell, B., & Smith, K. (Eds.). (1997). New Paradigms In College Teaching. Edina, MN: Interaction Book Company.
- Johnson, D. W., & Johnson, R. (1996). Meaningful And Manageable Assessment Through Cooperative Learning. Edina, MN: Interaction Book Company.
- Johnson, D. W., & Johnson, R. (1994). **The Nuts And Bolts Of Cooperative Learning**. Edina, MN: Interaction Book Company.
- Johnson, D. W., & Johnson, R. (1989). Cooperation And Competition: Theory And Research. Edina, MN: Interaction Book Company.
- Johnson, D. W., & Johnson, R. (1997). Learning to Lead Teams: Developing Leadershi pSkills. Edina, MN.: Interaction Book Company.
- Johnson, D. W., & Johnson, R. (1999). Human Relations: Valuing Diversity. Edina, MN: Interaction Book Company.
- Johnson, D. W., Johnson, R., & Holubec, E. (1993). Circles Of Learning (4th Edition). Edina, MN: Interaction Book Company.
- Johnson, D. W., & Johnson, R. (1994). **Leading The Cooperative School** (2nd Edition). Edina, MN: Interaction Book Company.
- Johnson, D. W., & Johnson R. (1995). **Teaching Students To Be Peacemakers** (3rd Edition). Edina, MN: Interaction Book Company.
- Johnson, D. W., & Johnson, R. (1995). Creative Controversy: Intellectual Challenge In The Classroom (3rd Edition). Edina, MN: Interaction Book Company.
- Johnson, D. W., Johnson, R., & Holubec, E. (1998). Cooperation In The Classroom (6th Edition). Edina, MN: Interaction Book Company.
- Johnson, D. W., Johnson, R., & Holubec, E. (1998). **Advanced Cooperative Learning** (3rd Edition). Edina, MN: Interaction Book Company.
- Johnson, D. W., & Johnson, R. (1999). Learning Together And Alone: Cooperative, Competitive, And Individualistic Learning (5th Edition). Englewood Cliffs, NJ: Prentice-Hall.
- Johnson, D. W. (2000). Reaching Out: Interpersonal Effectiveness And Self-Actualization (7th Edition). Boston: Allyn & Bacon.
- Johnson, D. W., & Johnson, F. (2000). **Joining Together: Group Theory And Skills** (7th Edition). Boston: Allyn & Bacon.

Johnson, D. W. (1991). Human Relations And Your Career (3rd Ed). Englewood Cliffs, NJ: Prentice Hall.

Teacher Materials

- Johnson, D. W., Johnson, R., & Holubec, E. (Eds) (1987). Structuring Cooperative Learning: Lesson Plans For Teachers. Edina, MN: Interaction Book Company.
- Johnson, D. W. and Johnson, R. (1991). Learning Mathematics and Cooperative Learning: Lesson Plans for Teachers. Edina, MN: Interaction Book Company.
- Johnson, D. W., & Johnson, R. (1991). Cooperative Learning Lesson Structures. Edina, MN: Interaction Book Company.
- Johnson, D. W., & Johnson, R. (1985). Cooperative Learning: Warm-Ups, Grouping Strategies, And Group Activities. Edina, MN: Interaction Book Company.
- Johnson, D. W., Johnson, R., Bartlett, J., & Johnson, L. (1988). Our Cooperactive Classroom. Edina, MN: Interaction Book Company.
- Johnson, D. W., & Johnson, R. (1993). **Positive Interdependence: The Heart Of Cooperation**. Edina, MN: Interaction Book Company.
- Johnson, D. W., & Johnson, R. (1995). My Mediation Notebook (3rd Edition). Edina, MN: Interaction Book Company.

Videotapes / Cassettes

- Johnson, D. W., & Johnson, R. (1983). Circles Of Learning. Edina, MN: Interaction Book Company. (Video)
- Johnson, D. W., & Johnson, R. (1980). **Belonging**. Edina, MN: Interaction Book Company. (Video)
- Johnson, D. W., & Johnson, R. (1977). Controversy In The Classroom. Edina, MN: Interaction Book Company. (Video)
- Johnson, D. W., & Johnson, R. (1990). Teaching Students To Be Peacemakers. Edina, MN: Interaction Book Company. (Video)
- Johnson, D. W., & Johnson, R. (1993). Positive Interdependence: The Heart Of Cooperation. Edina, MN: Interaction Book Company. (Video)
- Johnson, Dale. (1991). I Can't, We Can: Songs About Cooperation. Edina, MN: Interaction Book Company. (Cassette)
- Johnson, Dale. (1992). We Can Help: Songs About Cooperation II. Edina, MN: Interaction Book Company. (Cassette)
- Johnson, Dale. (1995). **Peacemakers: Songs About Conflict Resolution And Cooperation.** Edina, MN: Interaction Book Company. (Cassette)

Understanding Cooperative Learning

Types Of	Cooperative	Essential	Outcomes
Groups	Groups	Elements	
Pseudo Groups	Formal Cooperative Learning	Positive Interdependence	Effort To Achieve
Traditional Groups	Informal Cooperative Learning	Individual Accountability	Positive Relationships
Cooperative Groups	Cooperative Base Groups	Promotive Interaction	Psychological Health
High-Performing Cooperative Groups		Interpersonal And Small Group Skills	
		Group Processing	

CL Lesson Planning Short Form Grade Level: _____ Date: _____ Date: _____ Lesson: Objectives: _____ Social Skills Group Size: _____ Method Of Assigning Students: _____ Roles: _____ Materials: _____ Academic Task: Criteria For Success: **Positive Interdependence: Individual Accountability: Expected Behaviors:** Monitoring: Teacher Students Visitors Behaviors Observed: Assessment Of Learning: Goal Setting: Small Group Processing: Whole Class Processing: Celebration: Other:

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